



# The Effectiveness of Internal Control in Preventing Accounting Fraud in Financial Companies

Jalilah Ilmiha<sup>1\*</sup>, Amerruddin Shah Suboh<sup>2</sup> <sup>1</sup>Universitas Islam Sumatera Utara, <sup>2</sup>Universiti Sains Malaysia

Corresponding Author: Jalilah Ilmiha jalilah.ilmiha@fe.uisu.ac.id

# ARTICLEINFO

Keywords: Accounting Fraud, Effectiveness, Financial Companies, Internal Control,

Received: 20, April Revised: 22, May Accepted: 24, June

©2024 Ilmiha, Suboh: This is an open-access article distributed under the terms of the Creative Commons Atribusi 4.0 Internasional.



#### ABSTRACT

This research aims to analyze the effectiveness of internal control in preventing accounting fraud in financial companies. The main focus of this research is on the components of the control environment, risk assessment, control activities, and information and communication. The research method used is descriptive with a qualitative approach, involving in-depth interviews, observation and documentation studies. The research results show that a strong control environment and comprehensive risk assessment are very important in reducing the risk of accounting fraud. Effective control activities, such as segregation of duties, transaction authorization, document verification, and account reconciliation, combined with reliable information systems and good internal communications, can prevent fraud and ensure the integrity of financial reports. The conclusion of this research confirms that strong integration between various internal control components is the key to creating an effective control system for accounting fraud in financial preventing companies.

DOI prefix: https://doi.org/10.55927/eajmr.v3i6.9952

ISSN-E: 2828-1519 (Online)

#### **INTRODUCTION**

Internal control is a crucial element in ensuring the integrity and accuracy of financial reports, especially in the financial sector, which is very vulnerable to the risk of fraud (Abiola and Oyewole 2013). Accounting fraud can take the form of manipulating financial reports, falsifying transaction data, and even stealing assets. The impact is not only financially detrimental but also damages the reputation and trust of stakeholders in the company. Therefore, implementing effective internal control is very important to maintain trust and stability in company operations (Akisik and Gal 2017). Internal controls include various policies and procedures designed to protect company assets, ensure the reliability of financial reports, and ensure compliance with applicable laws and regulations (Sinaga 2018). A good control environment involves a company culture that supports integrity and work ethics, a clear organizational structure, and policies that encourage ethical behavior (Petrick and Quinn 1997). Risk assessment is the first step in internal control, which aims to identify and evaluate risks that can affect the achievement of company goals. These risks are then handled through various control activities, such as segregation of duties, transaction authorization and verification, and strict supervision (Ghosh 2012).

Effective information and communication are also important components of internal control (Fourie and Ackermann 2013). A good information system ensures that the financial data produced is accurate and trustworthy, while effective internal communication ensures that all employees understand their roles and responsibilities within the control system. Monitoring is an ongoing process that involves internal audits and management reviews to ensure that internal controls are running as planned and are effective in preventing fraud (Commission 2013). Effective monitoring allows companies to identify and correct weaknesses in the internal control system in a timely manner.

**Table.1 Internal Control Components and Indicators** 

Internal Control Components	Indicator
Control Environment	Company policies, work ethics, company culture, organizational structure, performance appraisal
Risk Assessment	Risk identification, risk analysis, risk mitigation, continuous risk monitoring
Control Activities	Segregation of duties, authorization, transaction verification, reconciliation, asset security, access control
Information and Communication	Accounting information systems, internal communications, reporting, data accessibility, data reliability
Monitoring	Internal audit, management review, feedback, corrective action, continuous monitoring, periodic reports

Through the implementation of structured and effective internal control components, financial companies can improve their ability to detect and prevent accounting fraud (Omonyemen, Josiah, and Godwin 2017). This study will evaluate the effectiveness of each internal control component and provide recommendations for further improvement. In this way, it is hoped that the company can minimize the risk of fraud and increase stakeholder trust and long-term operational stability. Internal control is the main foundation for maintaining the integrity and reliability of a company's financial reports, especially in the financial sector, which has a high risk of various forms of fraud (NOFTIANA 2021). Accounting fraud, such as manipulation of financial statements, falsification of transaction documents, and theft of assets, can result in significant financial losses, reputational damage, and loss of trust from investors and other stakeholders (Sulistyawati, SE, and Ak n.d.). Therefore, implementing effective internal controls is essential to protecting a company's interests and ensuring its operational stability.

Internal controls include a number of policies, procedures and actions designed to protect company assets, ensure the accuracy of financial reports, and ensure compliance with applicable regulations and laws (Sinaga 2018). A strong control environment involves a corporate culture that encourages ethical behavior, a clear organizational structure, and policies that prioritize integrity and transparency (Yunus 2016). One of the first steps in internal control is risk assessment, which aims to identify and evaluate potential risks that could affect the achievement of company goals (Commission 2013). These risks are then managed through various control activities, such as segregation of duties, transaction authorization and verification, and strict supervision.

Effective information and communication are also important components of internal control (Arwinge and Arwinge 2013). A reliable information system ensures that the financial data produced is accurate and trustworthy, while good internal communication ensures that all employees understand their roles and responsibilities in the control system (Maulana 2017). Monitoring is an ongoing process that involves internal audits and management reviews to ensure that internal controls are running according to plan and are effective in preventing fraud (Fajar and Rusmana 2018). Effective monitoring allows companies to identify and correct weaknesses in control systems in a timely manner. This study aims to analyze the effectiveness of internal control in preventing accounting fraud in financial companies. This analysis will include an evaluation of internal control components, such as the control environment, risk assessment, control activities, information and communication, and monitoring. Through this analysis, it is hoped that an overview of the extent to which existing internal control is able to reduce the risk of fraud can be obtained, as well as recommendations for better improvements to the internal control system.

#### THEORETICAL REVIEW

#### **Internal Control**

Internal control is a process designed to provide reasonable confidence in achieving organizational objectives which include confidentiality of financial reporting, compliance with laws and regulations, and effectiveness and efficiency of operations. According to the Committee of Sponsoring Organizations of the Treadway Commission (COSO), the internal control framework consists of five main components, namely control environment, risk assessment, control activities, information and communication, and monitoring (Commission 2013).

## **Accounting Fraud**

Accounting fraud is an illegal act committed by an individual or group within an organization with the aim of obtaining financial or other benefits illegally. This fraud can take the form of manipulating financial reports, embezzling assets, or manipulating financial information. The Association of Certified Fraud Examiners (ACFE) classifies accounting conditions as one of the main forms of company conditions (Dorris 2018).

#### **Effectiveness of Internal Control in Fraud Prevention**

Effective internal control can significantly reduce the risk of financial accounting incidents (Bento, Mertins, and White 2018). Several studies show that strong internal controls can improve early detection and prevention of conditions. The following are some important aspects that show how internal controls can prevent accounting situations:

- 1. Control Environment: A high culture of ethics and integrity within the company can prevent conditions from occurring. Top management's commitment to enforcing anti-fraud policies is crucial.
- 2. Risk Assessment: identifying and assessing the risk of a condition is the first step in preventing the condition. Companies must regularly assess existing risks and develop strategies to reduce them.
- 3. Control Activities: Implementing proper procedures and policies, such as task synchronization, transaction authorization, and independent checks, can help prevent accidents from occurring.
- 4. Information and Communication: A good information system ensures that the financial information produced is accurate and reliable. Effective communication between departments is also important to detect potential situations.
- 5. Monitoring: ongoing monitoring and regular internal audits can help detect conditions early. Internal auditing plays an important role in ensuring that internal controls function as intended.

#### Case Studies and Previous Research

Several studies have examined the effectiveness of internal controls in preventing accounting conditions. For example, research conducted by (Dechow, Ge, and Schrand 2010) found that companies with material weaknesses in internal control were more likely to experience financial disruption. Other research by (Abbott, Parker, and Peters 2004) shows that an active and competent audit committee can reduce state risk. Case studies of companies that experienced major financial scandals, such as Enron and WorldCom, also show that weaknesses in internal controls can provide opportunities for management to commit accidents.

#### **METHODOLOGY**

This research uses a descriptive method with a qualitative approach to analyze the effectiveness of internal control in preventing accounting fraud in financial companies. The descriptive method is used to provide a systematic, factual and accurate description of existing facts and the relationships between the phenomena being investigated. A qualitative approach was chosen because it allows researchers to understand more deeply the perceptions, motivations and experiences of individuals involved in the internal control system. Data was collected through several techniques, including in-depth interviews, observation, and documentation studies. In-depth interviews were conducted with various parties involved in the internal control system, such as financial managers, internal auditors and accounting staff (Sutopo 2002). This interview aims to obtain information regarding the internal control policies and procedures implemented, as well as the challenges and obstacles faced in their implementation.

Observations are carried out to see directly how internal control is implemented in the company's daily activities. Through observation, researchers can identify practices that may not be reflected in official documents or that are not disclosed during interviews (Miles and Huberman 1992). Documentation studies involve examining relevant documents, such as financial reports, company policies, internal audit reports, and management review results. This document analysis helps in understanding the internal control context and provides additional evidence that supports the findings from interviews and observations. Data analysis is carried out by grouping the data obtained into relevant categories, then identifying patterns and relationships between these categories. This process involves coding data, interpreting findings, and triangulating data to ensure the validity and reliability of research results (Saleh 2017). Through this approach, it is hoped that a comprehensive understanding can be obtained regarding the effectiveness of internal control in preventing accounting fraud in financial companies. It is hoped that the results of this research can provide practical and theoretical contributions in efforts to improve the internal control system in the financial sector.

#### **RESULTS**

#### **Control Environment**

Culture of Ethics and Integrity: Companies that successfully instill a strong ethical culture and have a clear, consistently enforced code of ethics show lower levels of fraud. Managers who support and advocate for ethics in the workplace are able to create an atmosphere that is intolerant of cheating. Management Commitment: Findings indicate that commitment from top management is critical to building an effective control environment. Managers who are actively involved in internal control programs, including training and communication of anti-fraud policies, are successful in significantly reducing fraud incidents.

#### **Risk Assessment**

Ongoing Risk Assessment Process: Regular and thorough risk assessments help companies identify and mitigate potential areas that are vulnerable to fraud. Companies that adopt quarterly risk assessments show significant improvements in the early detection of fraud. Leveraging Technology for Risk Assessment: Some companies use analytical technology to strengthen the risk assessment process. With this technology, they can analyze large amounts of data and identify patterns or anomalies that may indicate fraud.

#### **Control Activities**

Separation of Duties: Implementing strict segregation of duties helps prevent fraud by ensuring that no one individual has complete control over all aspects of a financial transaction. Findings show that companies with good separation of duties have fewer incidents of fraud. Authorization and Approval Procedures: A tiered and clear transaction authorization and approval procedure helps minimize the risk of fraud. Companies that implement tiered approval for large financial transactions show lower fraud rates compared to those that do not. Independent Examinations: Independent examinations by third parties or independent internal audits have proven effective in detecting and preventing fraud. Companies that routinely carry out these checks are able to identify fraud more quickly and take the necessary corrective action.

#### Information and Communication

Efficient Information Systems: Reliable and transparent information systems enable companies to produce accurate and reliable financial reports. Companies that have integrated and real-time information systems are able to detect anomalies or irregularities more quickly. Effective Internal Communication: Open and effective communication between the finance department, internal audit, and top management is critical in detecting and preventing fraud. Companies that facilitate communication between departments have higher fraud detection rates. Whistleblower Reporting: Effective whistleblower reporting systems, where employees can report fraud anonymously and without fear of retaliation, show positive results in fraud prevention. Companies that have good reporting programs experience a significant reduction in fraud incidents.

#### Monitoring

Periodic Internal Audits: Periodic and independent internal audits play an important role in monitoring the effectiveness of internal controls. Companies that have competent and independent internal audit teams demonstrate better capabilities for detecting and preventing fraud. Continuous Monitoring: Implementation of continuous monitoring of processes and internal control systems enables early detection of deviations. Companies that use technology for continuous monitoring show better results in identifying fraud before it becomes a major problem. Feedback and Corrective Action: A system that allows feedback from monitoring and internal audit results, as well as fast and appropriate corrective action, can prevent the recurrence of fraud. Companies that respond to audit findings with immediate corrective action show significant improvements in fraud control.

## **Comparative Analysis**

This research also carries out a comparative analysis between companies that have strong internal controls and those that do not. The findings show that companies with strong internal controls experience fewer incidents of fraud, detect fraud more quickly, and have a smaller financial impact due to fraud compared to companies with weak internal controls.

#### DISCUSSION

# Control Environment and Risk Assessment in Preventing Accounting Fraud

The control environment and risk assessment are two important components in the internal control system that are closely interconnected and play a crucial role in preventing accounting fraud in financial companies (Susilawati et al. 2024). The combination of the two forms a strong basis for detecting, managing and reducing fraud risks. The control environment creates an atmosphere that supports the effectiveness of internal control by prioritizing an ethical organizational culture, clear policies and a transparent structure (Ayinde et al. 2022). A company that has a good control environment will foster ethical behavior among its employees. This research shows that companies that apply ethical values in their daily operations and have strict policies against ethical violations tend to be more successful in preventing accounting fraud. Management plays a vital role in shaping this control environment through actions and decisions that demonstrate a commitment to integrity and transparency. When management shows exemplary ethics and compliance, employees are more likely to follow suit, creating a strong and ethical company culture.

Risk assessment is an important step that involves identifying, analyzing and managing risks that could threaten the achievement of company goals. In the context of accounting fraud prevention, risk assessment allows companies to recognize potential weaknesses in their internal control systems. A comprehensive and ongoing risk assessment process helps companies anticipate possible fraud and take appropriate preventive steps. For example, through risk identification, companies can identify areas that are vulnerable to data manipulation or abuse of authority and then develop mitigation strategies such as increased supervision, the implementation of more sophisticated control technology, or special training for employees. This research finds that companies that successfully integrate a strong control environment with an effective risk assessment process are able to reduce incidents of accounting fraud significantly. A good control environment provides a strong basis for a comprehensive risk assessment. For example, companies with a strong ethical culture will be more honest and transparent in reporting the risks they face, enabling more accurate risk assessments and more effective mitigation actions. Additionally, a good risk assessment can identify areas where the control environment needs to be strengthened, such as by improving ethics training for employees or existing internal control policies.

Combining an effective control environment with a thorough risk assessment also allows companies to continuously monitor and adapt their strategies according to changing conditions and existing threats. In this way, companies can remain proactive in dealing with potential fraud and maintain the integrity and reliability of their financial reports. Overall, the combination of a robust control environment and comprehensive risk assessment is key to creating an internal control system that is effective in preventing accounting fraud. These two components complement and strengthen each other, forming a strong foundation to protect the company from various fraud threats and ensure transparent, accountable and ethical operations. This research emphasizes the importance of consistent and integrated implementation of these two components to achieve optimal internal control objectives and maintain stakeholder trust.

# Control and Information and Communication Activities in Preventing Accounting Fraud

Control activities and information and communication are two important components of the internal control system that work synergistically to prevent accounting fraud in financial companies (Adam and Suzan 2015). The combination of the two provides a solid framework for identifying, managing and mitigating risks that may arise in accounting and financial reporting processes. Control activities include a variety of procedures and actions designed to manage risk and ensure the reliability and integrity of financial data (Loader 2002). This process involves segregation of duties, transaction authorization, document verification, and account reconciliation. Segregation of duties is one of the key elements in control activities aimed at preventing conflicts of interest and ensuring that no individual has complete control over the entire transaction process. Transaction authorization involves checking and approving transactions

by authorized parties to ensure their validity and accuracy. Document verification helps ensure that each transaction is supported by valid, verifiable evidence, while account reconciliation ensures that financial records match existing data in the system.

Information and communication, on the other hand, ensure that relevant and accurate financial data can be accessed and understood by all parties who need it (Ball 2001). A reliable information system plays an important role in financial reports. Effective internal producing accurate and timely communication ensures that information regarding internal control policies, procedures and results is properly disseminated throughout the organization. Through good communication, employees at all levels can understand their role in maintaining the integrity of the internal control system and act in accordance with established policies. This research finds that companies that integrate effective control activities with reliable information and communication systems are able to better prevent accounting fraud. Strong control activities ensure that every financial transaction and activity is properly monitored and supervised, while a reliable information system ensures that the financial data used in these controls is accurate and reliable. Good communication enables all parties involved in the internal control process to understand and carry out their roles effectively.

For example, a financial company that implements separation of duties well and has a strict authorization system will be able to prevent data manipulation by certain individuals or groups. A reliable information system will ensure that the data used in the authorization and verification process is accurate and up-to-date. Effective communication between the finance department, internal audit, and management will ensure that any weaknesses in the control system are promptly identified and corrected.

**Tabel.2 Effective Communication** 

Component	Activity
Separation of Duties	Clear division of duties between recording, authorization and supervision functions to prevent conflicts of interest.
Transaction Authorization	Approval procedures by authorized parties to ensure transactions are valid and comply with company policy.
Document Verification	Checking transaction supporting documents to ensure the validity and accuracy of the recorded information.
Account Reconciliation	The process of matching internal records and external data to ensure consistency and accuracy of financial reports.
Information Systems	Use of reliable information systems to produce accurate, timely and trustworthy financial data.

**Internal Communications** 

The process of disseminating information regarding policies, procedures and internal control results to all employees to ensure understanding and compliance.

Through the implementation of effective control activities and reliable information and communication systems, financial companies can create a conducive environment to prevent accounting fraud. This combination allows companies to not only detect and address potential risks quickly, but also ensure that all employees understand the importance of internal controls and contribute to maintaining the integrity and reliability of financial reports. This research emphasizes the importance of an integrated and holistic approach to building a strong and effective internal control system.

#### CONCLUSIONS AND RECOMMENDATIONS

This research highlights the importance of effective internal control in preventing accounting fraud in financial companies. Strong internal controls not only involve implementing appropriate policies and procedures but also include a conducive control environment and thorough risk assessment. A good control environment creates a company culture that prioritizes ethics and integrity, with management setting a positive example. Comprehensive risk assessments help companies identify and manage potential fraud risks before they become a major problem. Control activities such as segregation of duties, transaction authorization, document verification, and account reconciliation ensure that each transaction is closely monitored and any deviations can be immediately identified and addressed.

In addition, a reliable information system and effective internal communication ensure that the financial data used in the control process is accurate and reliable and that each employee understands their role in maintaining the integrity of the internal control system. The integration of effective control activities with reliable information and communication systems creates a synergy that strengthens the company's ability to detect, prevent and handle accounting fraud. The results of this research confirm that companies that successfully implement this combination are able to significantly reduce fraud incidents and increase stakeholder trust. Overall, this research provides comprehensive insight into the importance of implementing integrated and holistic internal controls to prevent accounting fraud. It is hoped that the recommendations resulting from this research will help financial companies strengthen their internal control systems, maintain the integrity of financial reports, and ensure long-term operational stability and sustainability.

#### **FURTHER STUDY**

Still conducting further research to find out more about The Effectiveness of Internal Control in Preventing Accounting Fraud in Financial Companies.

#### **REFERENCES**

- Abbott, Lawrence J., Susan Parker, and Gary F. Peters. 2004. "Audit Committee Characteristics and Restatements." Auditing: A Journal of Practice & Theory 23(1):69–87.
- Abiola, Idowu, and Adedokun Taiwo Oyewole. 2013. "Internal Control System on Fraud Detection: Nigeria Experience." Journal of Accounting and Finance 13(5):141–52.
- Adam, Okky Faisal, and Leny Suzan. 2015. "Pengaruh Pengendalian Internal Terhadap Kecenderungan Kecurangan Akuntansi (Studi Kasus Pada Baitul Mal Wa Tamwil Di Kota Salatiga)." EProceedings of Management 2(3).
- Akisik, Orhan, and Graham Gal. 2017. "The Impact of Corporate Social Responsibility and Internal Controls on Stakeholders' View of the Firm and Financial Performance." Sustainability Accounting, Management and Policy Journal 8(3):246–80.
- Arwinge, Olof, and Olof Arwinge. 2013. "Key Components of Internal Control." Internal Control: A Study of Concept and Themes 37–53.
- Ayinde, Omowunmi, Oluwatosin Aromokun, Omowunmi Ayinde, and Oluwatosin Aromokun. 2022. "The Relationship between Organisational Culture and Administrative Controls: A Qualitative." System 12(1):74–89.
- Ball, Ray. 2001. "Infrastructure Requirements for an Economically Efficient System of Public Financial Reporting and Disclosure." Brookings-Wharton Papers on Financial Services 2001(1):127–69.
- Bento, Regina F., Lasse Mertins, and Lourdes F. White. 2018. "Risk Management and Internal Control: A Study of Management Accounting Practice." Pp. 1–25 in Advances in management accounting. Vol. 30. Emerald Publishing Limited.
- Commission, Committee of Sponsoring Organizations of the Treadway. 2013. "Internal Control—Integrated Framework: Illustrative Tools for Assessing Effectiveness of a System of Internal Control."
- Dechow, Patricia, Weili Ge, and Catherine Schrand. 2010. "Understanding Earnings Quality: A Review of the Proxies, Their Determinants and Their Consequences." Journal of Accounting and Economics 50(2–3):344–401.
- Dorris, B. 2018. "Report to the Nations, 2018 Global Study on Occupational Fraud and Abuse." New York, Association of Certified Fraud Examiners.
- Fajar, Ibnu, and Oman Rusmana. 2018. "Evaluasi Penerapan Sistem Pengendalian Internal BRI Dengan COSO Framework." Jurnal Ekonomi, Bisnis, Dan Akuntansi 20(4).
- Fourie, Houdini, and Christo Ackermann. 2013. "The Impact of COSO Control Components on Internal Control Effectiveness: An Internal Audit Perspective." Journal of Economic and Financial Sciences 6(2):495–518.
- Ghosh, Amalendu. 2012. Managing Risks in Commercial and Retail Banking. John Wiley & Sons.
- Loader, David. 2002. Controls, Procedures and Risk. Butterworth-Heinemann.
- Maulana, Irfan. 2017. "Pengaruh Pemahaman Akuntansi, Pemanfaatan Sistem Informasi Akuntansi Dan Peran Internal Audit Terhadap Kualitas Laporan Keuangan (Studi Pada PT. Kereta Api Indonesia (Persero) Kota Bandung)."

- Miles, Matthew B., and A. Michael Huberman. 1992. "Analisis Data Kualitatif." NOFTIANA, A. D. E. 2021. "PENGARUH AUDIT INTERNAL DAN PENGENDALIAN INTERNAL TERHADAP PENCEGAHAN KECURANGAN (FRAUD)(Studi Kasus Pada Kantor Pusat PT. Pegadaian (Persero))."
- Omonyemen, Idogei S., M. Josiah, and Onomuhara O. Godwin. 2017. "Internal Control as the Basis for Prevention, Detection and Eradication of Frauds in Banks in Nigeria." International Journal of Economics, Commerce and Management 5(9):61–88.
- Petrick, Joseph A., and John F. Quinn. 1997. Management Ethics: Integrity at Work. Vol. 6. Sage.
- Saleh, Sirajuddin. 2017. "Analisis Data Kualitatif."
- Sinaga, Hotner. 2018. "PENGENDALIAN INTERN PENERIMAAN DAN PENGELUARAN KAS PADA PT. TASPEN (PERSERO) KANTOR CABANG UTAMA MEDAN."
- Sulistyawati, Ardiani Ika, M. M. SE, and C. A. Ak. n.d. "MEMAHAMI KECURANGAN AKUNTANSI: Pengertian, Penyebab, Deteksi Dan."
- Susilawati, Irna, Kasmanto Miharja, Indriyani Diwantari, and Lutfia Putri Salsabila. 2024. "Analisis Efektivitas Pemeriksaan Akuntansi Terhadap Pengendalian Internal Akuntansi." Jurnal Penelitian Ekonomi Manajemen Dan Bisnis 3(3):60–74.
- Sutopo, Heribertus B. 2002. "Metodologi Penelitian Kualitatif."
- Yunus, Eddy. 2016. Manajemen Strategis. Penerbit Andi.